

## 第5節 財政基盤の確立を目指して

### 予算・決算と概算要求

法人化前の国立大学は文部科学省の組織の一部であったことから、予算について国の様々な規制を受けていたが、2004年4月の法人化後は、自らの責任と判断で大学運営が可能になるなどの裁量が与えられ、学長の強いリーダーシップの下、高い自立性を発揮し、質の高い運営が期待されることとなった。

各国立大学法人は、学生納付金や附属病院の診療収入等に、国から交付される運営費交付金等を加えた予算を基に、自立的に運営することとなり、弾力的な資金運用や中期目標の達成に向けた戦略的な資源配分が行えるようになるとともに、新規財源獲得のための国への概算要求の重要度も増すこととなった。

また、決算においては、独立した固有の会計を有し、国立大学法人会計基準に基づいて、貸借対照表・損益計算書・キャッシュフロー計算書・業務実施コスト計算書等の財務諸表を事業年度ごとに作成・開示することとなり、社会に対する説明責任が求められ、国立大学法人の重要な業務のひとつとなった。

なお、法人化前に行政財産として利用していた土地や建物は、教育・研究を安定的に実施できるよう国が各国立大学法人へ出資し、設備・備品についても無償で承継された。



自然科学系総合研究棟2  
Science and Technology Building II

## SECTION 5: AIMING TO ESTABLISH A FINANCIAL FOUNDATION

### Budget / settlement and budget request

Prior to becoming incorporated, national universities were part of the Ministry of Education, Culture, Sports, Science and Technology, and were subject to various government regulations regarding their budgets. However, after becoming incorporated in April 2004, they were able to exercise their own responsibility and judgment. They were given discretion to manage the university, and were expected to demonstrate a high level of independence and perform high-quality management under the strong leadership of the President.

Each national university corporation operates independently based on a budget that includes student fees, medical treatment income from affiliated hospitals, etc., as well as administrative expense grants provided by the government, and is able to manage funds flexibly. It has become possible to strategically allocate resources to achieve medium-term goals, and the importance of requesting estimates from the government for acquiring new financial resources has also increased.

In addition, for financial settlement, we have a unique independent accounting system, and based on the National University Corporation Accounting Standards, financial statements such as balance sheets, profit and loss statements, cash flow statements, business operating cost statements, etc. are prepared every business year. This has become one of the important duties of national university corporations, requiring accountability to society.

Furthermore, the land and buildings that were used as administrative property prior to incorporation were invested by the government in each national university corporation to ensure stable education and research, and equipment and supplies were also inherited free of charge.



工学系総合研究棟2  
Engineering Research Building II

## 土地・建物の変遷

主な建物拡充整備(新営・改修)の完成年度

- 1999 ベンチャービジネスラボラトリー
- 2000 人文社会科学系総合研究棟、理学系総合研究棟
- 2001 工学系総合研究棟1、看護・医薬系総合教育研究棟
- 2002 自然科学系総合研究棟2、創造工学センター
- 2003 医薬系総合研究棟Ⅰ、柏の葉地区管理研究棟
- 2007 医学部附属病院ひがし棟
- 2011 アカデミック・リンク・センター、医薬系総合研究棟Ⅱ
- 2013 るのはな記念講堂、るのはな同窓会館
- 2014 工学系総合研究棟2、医学部附属病院外来診療棟
- 2016 国際教養学部棟、松韻会館・インフォメーションセンター、薫風寮
- 2018 千葉ヨウ素資源イノベーションセンター
- 2019 アカデミック・リンク松戸
- 2020 医学部附属病院中央診療棟
- 2021 学術研究・イノベーション推進機構、医学系総合研究棟(治療学研究棟)
- 2022 災害治療学研究所
- 2024 工学部講義棟



医学部附属病院外来診療棟  
University Hospital Center for Outpatient Health



松韻会館  
Sho-in Hall

## Changes in land and buildings

Major building expansion and maintenance (new construction / renovation)

- 1999 Venture Business Laboratory
- 2000 Graduate School of Humanities and Social Sciences Building / Faculty of Science Research Building
- 2001 Engineering Research Building I / Nursing, General Education and Research Building
- 2002 Science and Technology Building II / Innovation Plaza
- 2003 Medical and Pharmaceutical Sciences Building I / Kashiwanoha Management Research Building
- 2007 University Hospital East Wing
- 2011 Academic Link Center / Medical and Pharmaceutical Sciences Building II
- 2013 Inohana Memorial Hall / Inohana Alumni Hall
- 2014 Engineering Research Building II / University Hospital Center for Outpatient Health
- 2016 College of Liberal Arts and Sciences Building / Sho-in Hall (Information Center) / Kunpu-ryo (Dormitory)
- 2018 Iodine Resource Innovation Center
- 2019 Academic Link Matsudo
- 2020 University Hospital Center for Treatment & Care
- 2021 Innovation Management Organization / Research Building of Medical Science  
(Therapeutic Research Building)
- 2022 Research Institute of Disaster Medicine
- 2024 Engineering Building